

Case Study: Connecting Vulns to Products

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Your Presenters

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PSIRT Principal Project Manager

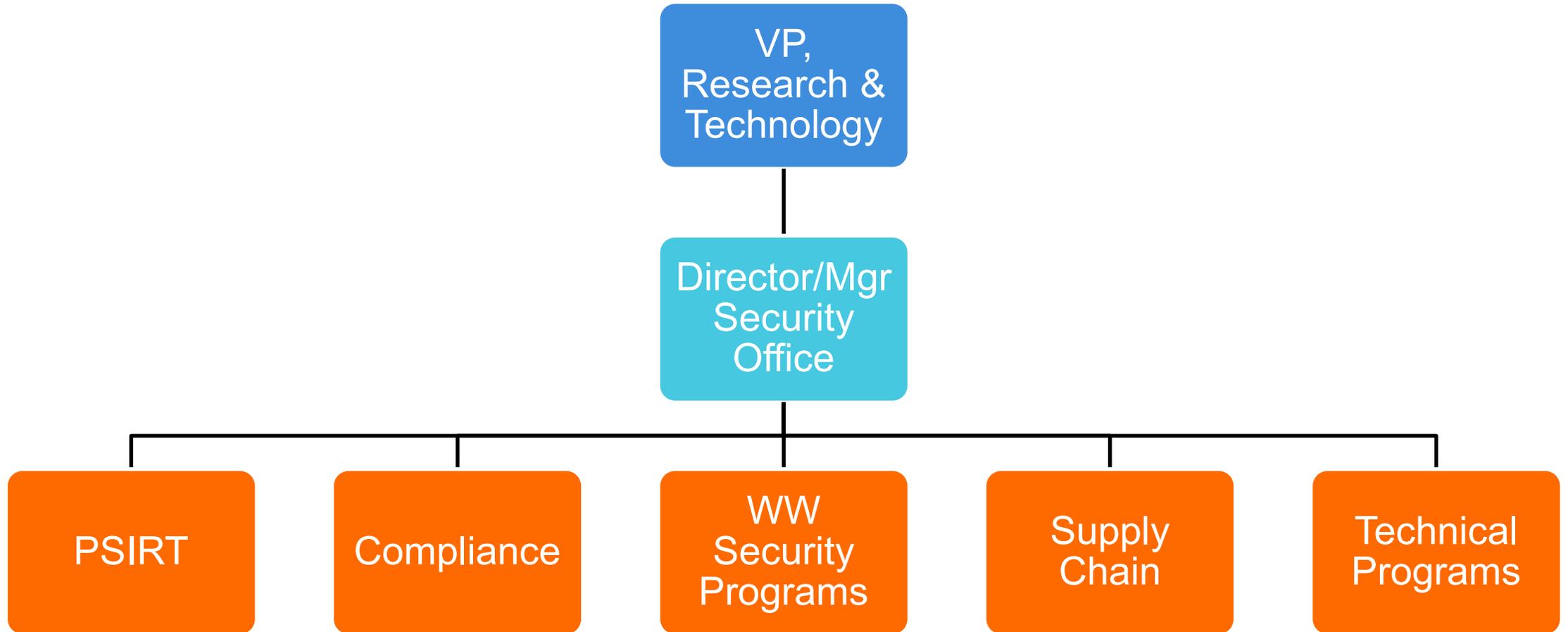
- 20+ years PMI Certified
- Lean Six Sigma
- Member of FIRST.org & MITRE CVE Board
- FIRST PSIRT Framework Working Group

Scott Kelso

Manager, Product Security Office

- 30 years PC industry HW & SW engineering
- 3 years product security
- Master Inventor with 82 patents issued
- Member of FIRST.org

Lenovo's Product Security Organization



PSIRT

- Contact: psirt@lenovo.com
- Advisories: https://support.lenovo.com/product_security/home

Introduction

- Problem Introduction
- Problem Solving Attempt
- Today's Solution
- Lessons Learned
- Next Steps

The Problem

- Lenovo's PSIRT supports:
 - 500+ hardware products (notebook, desktop, tablet, server, storage, etc...)
 - 20000+ components (drivers, firmware, apps, utilities)
 - ?? Attributes (3rd party/open source code included in components)
- In one year, PSIRT tracked 402 vulnerabilities, resulting in 5590 development tasks. Nearly half rejected as 'not applicable' = WASTED TIME because
 - We don't know what components are affected by reported vulnerabilities
 - We don't know what components belong to what hardware products
 - We don't know what 3rd party/open source software is included in components
- Need to solve
 - How do we manage the complexity and volume we already have?
 - How do we scale for the future as more, faster, larger vulnerabilities are known?

First Attempt: Jira + Jira = Expensive Failure

- 2 linked Jira projects
 - Contracted out to ‘jira’ company who doesn’t fully understand our business
 - “Is this what you mean?”
- Project 1: Task assignment and workflow
 - Jira is GREAT at this!
- Project 2: ‘Database’ associating products, components and attributes
 - Jira is TERRIBLE at this!
 - Required use of spreadsheets for importing
 - Significant time to maintain spreadsheet
 - Adding new/removing end of life products
 - Adding new components and linking to products
 - Adding attributes and linking to components

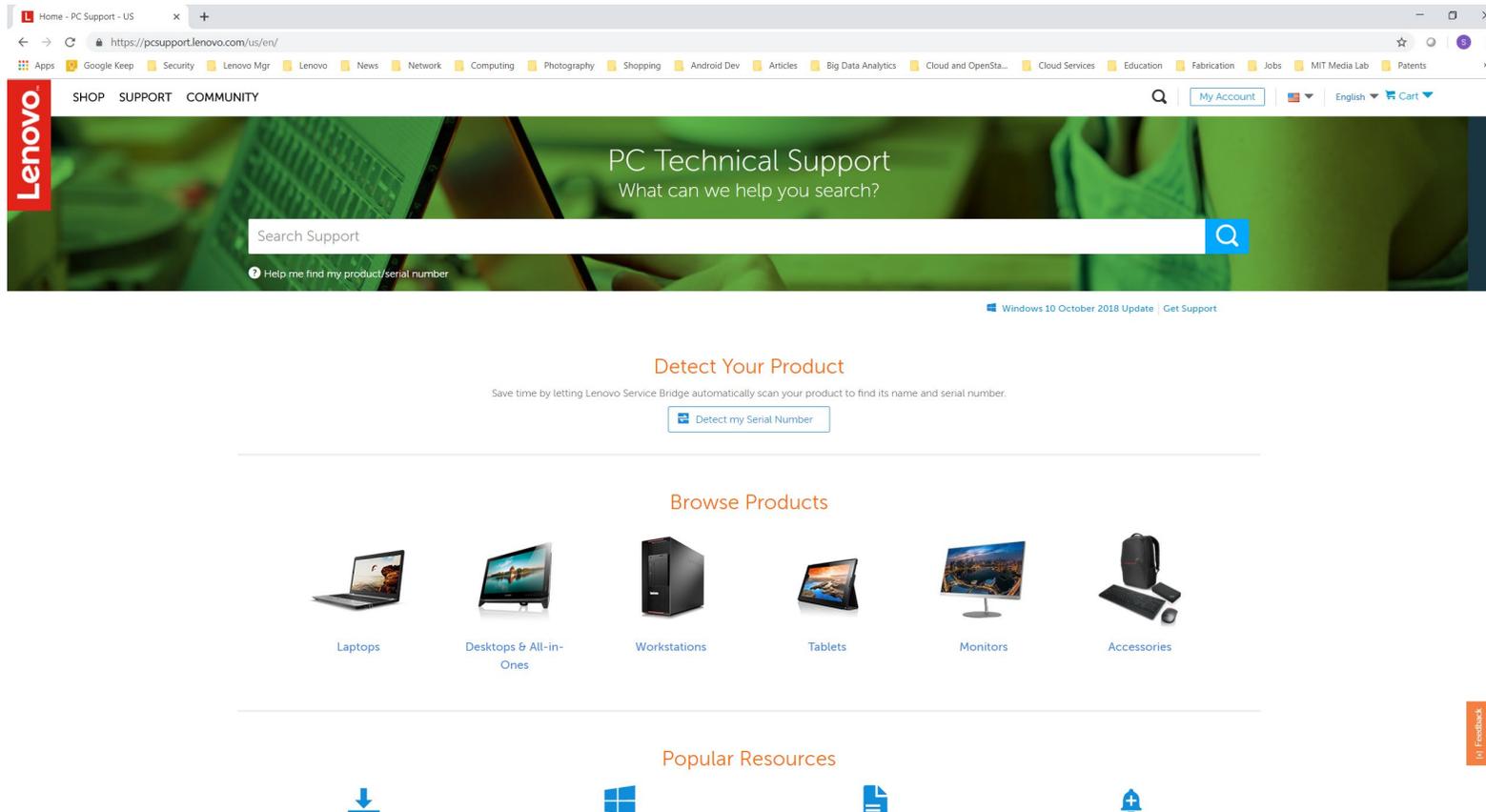
RESULT: Did not resolve need for relational tracking of issues.

Second Attempt: Jira + Relational DB = Success!

- Bigger Picture: “What assets do we already have?”
 - Good Jira workflow and ticketing tool
 - eSupport knowledgebase containing products and component relationships
 - Relational database & web application coding skill
 - Composition analysis tools for identifying 3rd party code (Black Duck Binary Analysis/Protecode)
- eSupport Knowledge Management DB
 - Tells us what components are supported on hardware products and where they live (download URLs)
- Product Attribute Database (PAD) development
 - Leverages Knowledge Management DB
 - Relational; Connects products, components, and attributes
- Utilize composition analysis tools
 - Tells us what 3rd party code is included in each component

RESULT: Allows for simpler ‘one step’ opening/assignment of cases

Our Salvation: The eSupport Knowledge Base



They already model the product BOM

The development teams accept they have to populate it

And eSupport has an API. Woot!

Product Attribute Database (PAD) – Data Model

- **Product**

- **Component** (PSL assigned)
 - *Attribute*
 - *Attribute*

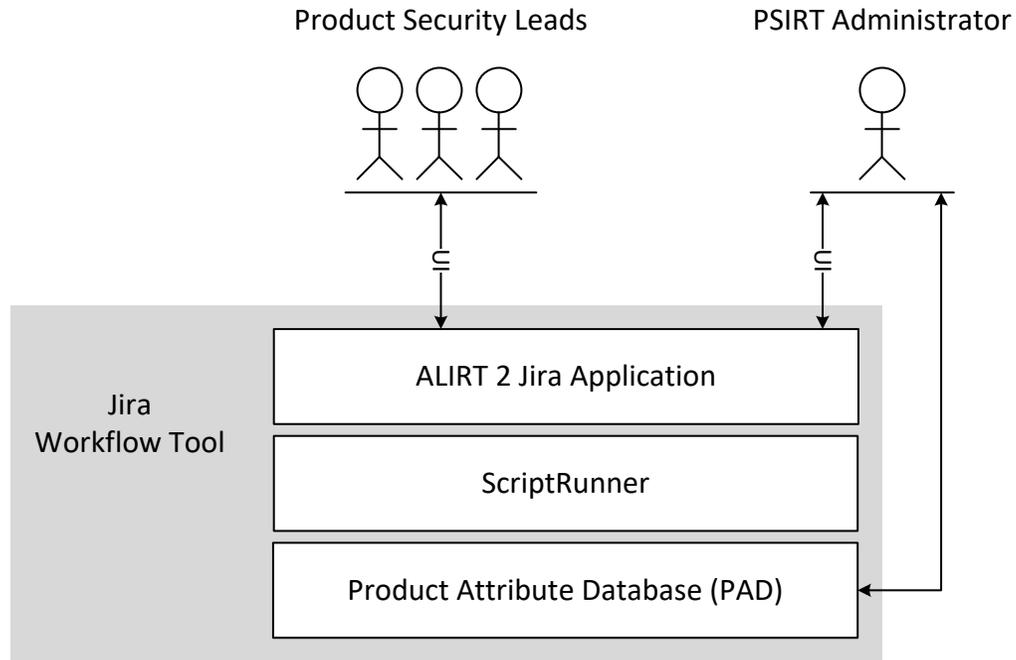
- **ThinkPad T460**

- **BIOS** (PSL 1)
 - *BIOS*
 - *BIOS - Phoenix*
 - *EDKII*
 - *openssl*
- **Realtek Audio driver** (PSL 2)
 - *Realtek Audio driver*
- **Lenovo System Update** (PSL 3)
 - *Lenovo System Update*
 - *Antlr*
- **Synaptics Touchpad driver** (PSL 4)
 - *libpng*
 - *zlib*

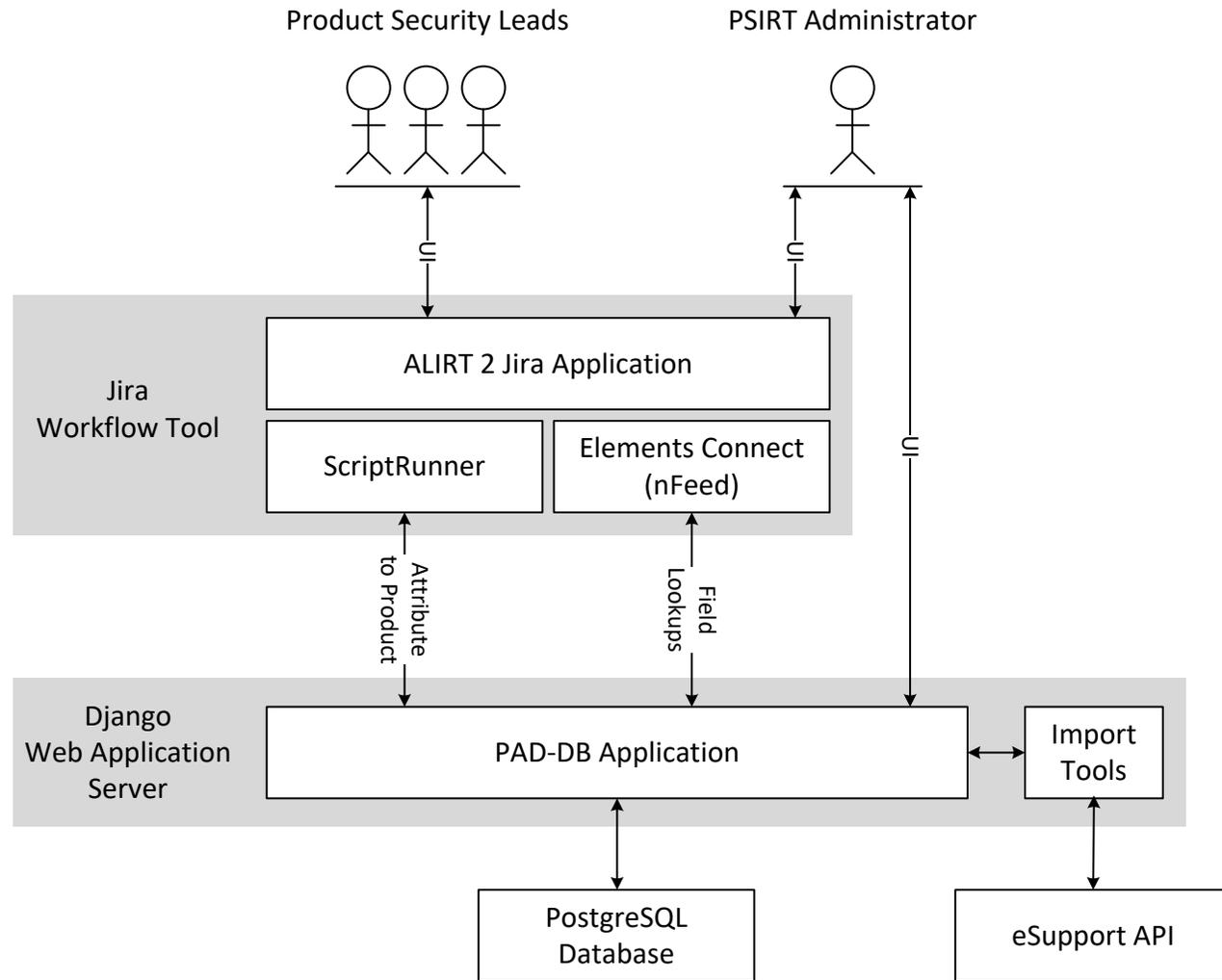
- **System x 3950 X5**

- **BIOS** (PSL 5)
 - *BIOS*
 - *BIOS - Insyde*
 - *EDKII*
 - *openssl*
- **IMM2** (PSL 6)
 - *IMM2*
 - *glibc*
 - *ntp*
- **Lenovo GSS** (PSL 7)
 - *Lenovo GSS*
 - *ntp*
 - *openldap*

Integrating Issue Tracking & Product Structure Tools



Integrating Issue Tracking & Product Structure Tools



Why go outside Jira?

- Can implement a data model suitable for product structure
- Performance – Jira chokes on large datasets

What problems result?

- Now you're a developer too
- IT administration is harder
 - Two skillsets
 - Two user directories
- More middleware to license

Making eSupport Data Work for PSIRT

- Starts with synced copy of Knowledge Management DB
 - Houses all products and components, except JV and China-unique
 - Used to publish tips/KB articles and component updates/code to Lenovo Support site
- Modifications necessary
 - Remove unsupported products from view
 - Add product information such as code names, lifecycle dates
 - Assigned priorities at product/component levels (SLA)
 - Add and associate 'attributes'
 - PSL assignment
 - nFeed fields



Demo

What We've Learned (so far)

- You probably can't describe everything you do in one go, and developers hate this
 - Learned: If possible, find developers with whom you can have a agile, long-term relationship
 - Learned: Contracted resource too inflexible...and thus will become costly
- Writing the application is more complicated than everyone thinks it will be
 - Learned: Don't try to be perfect – make something, demo, listen, adapt and make something more
- Tomorrow's problem will be different from today's problem
 - Learned: Extensibility – scale and complexity of vulnerabilities will grow (side-channel again!)
 - Learned: Speed – customers want answers NOW
 - Learned: Automation – design to integrate with other tools: Vulnogram, MITRE CVE git, ...
- Your internal customers don't use your tools the way you think they do
 - Learned: For some teams, product volumes (and locked-in processes) still require...spreadsheets
 - Learned: Early User Acceptance Testing is critical! (earlier than we did it)

Next Steps

- More and more and more automation
 - Import & associate 3rd party components using composition analysis
 - Integrate with Vulnogram, CVE publishing (git), CERT/CC & other subscription-based info
- Enhance relational structures
 - More data attached to relationships between things
 - Expand the severity-risk model
- Improve user interface
 - Web 2.0 technologies – get UI in to the 2000s
- Give PSLs ownership of products in PAD
 - So. Many. Complications.
- Incorporate Threat Intelligence in to the tooling
 - Knowing what's in our products allows more targeted TI



Q&A

Definitions

- **Product:** The thing Lenovo sells; has a SKU, Part Number or Machine Type
- **Component:** The building blocks that make up the Product
 - Firmware (BIOS, Chipset, etc)
 - Drivers (graphics, audio, etc)
 - Applications (Lenovo System Update, xClarity products, etc)
- **Attribute:** Code that makes up the Component
 - 3rd party libraries
 - Open source libraries
 - Lenovo's special sauce

SLA: Service Level Adherence Proposal

RISK: (Asset Criticality)	Vulnerability Severity (CVSS3.0)			
	Critical/ Code Red	High	Medium	Low
	CVSS 9.0-10	CVSS 7-8.9	CVSS 4-6.9	CVSS .1-3.9
High	Priority 1	Priority 1	Priority 2	Priority 3
Medium	Priority 2	Priority 2	Priority 3	Priority 4
Low	Priority 3	Priority 3	Priority 4	Priority 5

Asset Criticality should be defined based on VOC and Lenovo reputational risk Requirements:

- Support from ALIRT 2.0 PAD (SLA metrics)
- Brands/PSO(define asset criticality)

thanks.

Different is better

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